Colonial Community Criminal Justice Board FY 2016-2018 Criminal Justice Action Plan



Updated by
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Criminal Justice Planner

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CCCJB Membership

Charles City County

Byron M. Adkins, Charles City County Director of Social Services

*Honorable Bill Coada, Charles City County Supervisor, governing body Michael Scheitle, 9th District Court Service Unit Director

James City County

- *Honorable Wade Bowie, <u>Juvenile Domestic Relations Court Judge</u> Brad Rinehimer, James City County Chief of Police
- *Honorable Colleen Killilea, General District Court Judge
- *Adam Kinsman, Assistant County Administrator, governing body

New Kent County

- *Honorable James H. Burrell, New Kent County Supervisor, governing body
- *Wakie Howard, New Kent County Sheriff

Vice Chair-Charles Moss, Community representative

Jenny Pauls, District 34 Parole & Probation Chief

City of Poquoson

- *David Coe, Executive <u>Director Colonial Community Service Board</u>
- *Craig Farinholt, Police Lieutenant, governing body
- *Chair-John Kuplinski, Virginia Peninsula Regional Jail Administrator
- *Virginia Munoz, Chief Magistrate

City of Williamsburg

- *Honorable Michael McGinty, Circuit Court Judge,
- *Susan Bruno, Addictions Therapist and <u>local educator</u>
- *Jodi Miller, Assistant City Manager, governing body David Sloggie, City of Williamsburg Chief of Police

York County

Ron Montgomery, Major York-Poquoson Sheriff's Office

- *Shawn Overbey, Defense Attorney
- Steven Reandeau, Community representative
- *Honorable Walter Zaremba, York County Supervisor, governing body
- * Designates position required under Virginia Code §9.1-178, required position-underlined. See page 7 of this document

^{*}Honorable Robert H. Tyler, <u>Commonwealth's Attorney</u>

CCCJB Staff

Hal Diggs, Colonial Community Corrections Agency Director Jack Fitzpatrick, Criminal Justice Planner Val Overton, Colonial Community Corrections Administrative Coordinator

CCCJB Website

http://www.jamescitycountyva.gov/corrections/justice-board/index.html

Please contact the Criminal Justice Planner, Jack Fitzpatrick, with any comments or questions at (757) 564-2311 or jack.fitzpatrick@jamescitycountyva.gov

Acknowledgements

Special appreciation is extended to members of the Colonial Community Criminal Justice Board (CCCJB) for their dedication as volunteers toward developing this 3-year Action Plan, which strives to improve criminal justice-related issues in the localities of Charles City County, James City County, New Kent County, Poquoson, Williamsburg, and York County. Without the extraordinary commitment of each and every Board member the successful completion of this Action Plan would not have been attained.

Great appreciation is also extended to the many members of each CCCJB committee. These committees include representatives from a wide cross-section of community criminal justice agencies and human service agencies. Their willing collaboration on the development of the goals, strategies and objectives brought the plan together in its' final form, and ultimately will enable the successful attainment of the goals set forth by the CCCJB.

Mission Statement

The Colonial Community Criminal Justice Board (CCCJB) mission is:

To enhance and promote the safety and well-being of our citizens through effective, efficient administration of criminal and juvenile justice services.

Overall Values of the CCCJB:

- Collaboration of criminal and juvenile justice services within our community
- Communication among CCCJB members and our community
- ❖ Conservation and reduction of service duplication

EXECUTIVE SUMMARY

In 1994, the Virginia General Assembly passed legislation resulting in the creation of local Community Criminal Justice Boards. The original legislation was updated effective October 2001 in the <u>Code of Virginia</u> § 9.1-178. Community criminal justice boards are comprised of key criminal justice and community stakeholders. Our Board, the Colonial Community Criminal Justice Board (CCCJB), was established in 1995 as a result of the General Assembly's mandate. The CCCJB follows the mandates provided by the <u>Code of Virginia</u> along with the <u>Joint Exercise of Powers Agreement</u> entered into by all localities. The CCCJB serves the following localities: the City of Poquoson, the City of Williamsburg, Charles City County, James City County, New Kent County, and York County. Representatives from each of these localities occupy the mandated positions on the CCCJB as well as additional positions.

The General Assembly mandates that each Community Criminal Justice Board prepare a Criminal Justice Plan as described by the Department of Criminal Justice Services (DCJS). The CCCJB's Criminal Justice Plan is known as the Criminal Justice Action Plan as determined at the Oct. 2, 2009 Board Retreat. The following pages include a description of CCCJB history, the CCCJB-enabling legislation, the leadership roles of CCCJB members, a progress summary of the previous accomplishments and strategic goals and objectives for prior fiscal years and a work plan.

Colonial Community Criminal Justice Board Retreat:

The CCCJB held its first Board Retreat on June 23, 2003 with the second being held on Oct. 2, 2009. CCCJB members and invited guests/designees gathered at this successful retreat for the purpose of reviewing past board accomplishments, as well as identifying and prioritizing action plan goals for the board's and localities' futures. Members worked diligently together in small groups focused on five community goals with strategic objectives. The outcomes were the transition from a yearly Criminal Justice Plan to a 3-year Criminal Justice Action Plan with yearly review to confirm board and community priorities.

The five identified goals:

- Facilitate communication and coordination among and between criminal justice agencies and the public.
- Improve services and outcomes for those served in juvenile justice.
- Decrease substance abuse in our communities and enhance the quality of substance abuse services and treatment provided to persons involved with criminal justice services.
- Improve funding for the CCCJB member agencies to better serve the criminal justice population.

- Reduce the number of persons with mental illness who are incarcerated.
- During the Sept. 13, 2010 CCCJB meeting, it was decided that, due partially to the reduction of the Criminal Justice Planner position to halftime instead of full-time, and the dissolution of some key stakeholders, the original five identified goals would be reduced to the four described below. Our goal will remain to maximize our outcomes with our limited resources.

<u>Community Criminal Justice Boards - Background</u>

Enabling Legislation:

Under Virginia Code §9.1-178, all localities served by local pretrial services and/or community-based probation programs must establish a Community Criminal Justice Board (CCJB). CCJBs, in their role as collaborative forums, increase knowledge of the criminal justice system and related issues to their perspective communities along with acting as conduits to bring grant dollars directly into programs servicing the localities. The CCJBs combine local and regional resources and are legislatively mandated to develop long-term, strategic criminal justice plans for communities. Thus, CCJBs act as a bridge between federal, state, and local criminal justice agencies to the communities they serve.

The Colonial Community Criminal Justice Board (CCCJB) consists of 24 appointed members representing the following localities: the Counties of Charles City, James City, New Kent, and York, and the Cities of Williamsburg and Poquoson. The CCCJB follows the mandates provided by the *Code of Virginia* along with the *Joint Exercise of Powers Agreement* entered into by all localities.

Numerous statutorily mandated responsibilities designated by the General Assembly are placed on CCJBs by the *Virginia Code* §9.1-180 to include:

- Assist community agencies and organizations in establishing and modifying programs and services for offenders on the basis of an objective assessment of the community's needs and resources
- Develop and amend the Criminal Justice Plan in accordance with quidelines and standards set forth by DCJS
- Advise on the development and operation of local pretrial services and community-based probation programs and services for use by the courts in diverting offenders from local correctional facility placement
- Evaluate and monitor community programs, services, and facilities to determine their impact on offenders
- Review the submission of all criminal justice grants regardless of the source of funding
- Facilitate local involvement and flexibility in responding to the problem of crime in their communities.

CCCJB Membership:

The CCCJB consists of 24 appointed members representing the following localities: the Counties of Charles City, James City, New Kent, and York, and the Cities of Williamsburg and Poquoson. All CCCJB members have a leadership role requiring them to be knowledgeable of the board's activities. Everyone leads by sharing the accomplishments of the CCCJB with other stakeholders as well as relaying stakeholder input to the CCCJB membership. The continued dedication of every CCCJB member is necessary to make the strategic planning efforts a success.

The CCJB membership is the driving force behind decisions and actions that enable effective change within the criminal justice and human service systems. Constant monitoring and evaluation of systemic policies, procedures and programs contribute to the overall health and safety of members' constituents. Thus, public safety is the overriding goal of any CCJB and the Criminal Justice Strategic Plan they develop.

The *Virginia Code* §9.1-178 designates a minimum mandatory membership of CCJBs, which include:

- A member from each governing body or a city or county manager, county administrator or executive, or assistant or deputy appointed by the governing body
- A judge of the general district court
- A circuit court judge
- A juvenile and domestic relations district court judge
- A chief magistrate
- One chief of police or the sheriff in a jurisdiction not served by a police department to represent law enforcement
- An attorney for the Commonwealth
- A public defender or an attorney who is experienced in the defense of criminal matters
- A sheriff or the regional jail administrator
- A local educator
- A community services board administrator

CCCJB Leadership Roles:

The success of this Board depends on the leadership of its members. Every CCCJB member has a specific leadership role, which includes furtherance of the Criminal Justice Plan. Some roles are specifically detailed by the *Virginia Code* §9.1-178 and others are less formally delineated but understood through the organizational culture. Such roles are as follows:

CCCJB Chair

The CCCJB Chair has many functions as the leader to include:

- Increase communication about the CCCJB among local governing bodies and state legislature;
- Promote member commitment toward accomplishing goals;
- Monitor accomplishment status of the CCCJB;
- ◆ Encourage meeting attendance;
- Encourage dedication of agency resources by members;
- ◆ Encourage committee membership; and
- Facilitate participation at the CCCJB meetings.

CCCJB Vice Chair

The Vice Chair's leadership role is similar to that of the Chair's. The Vice Chair must perform all of the Chair's leadership duties in his/her absence.

Committee Chairs

There are four committees operating under the CCCJB designated by each specific outlined goal. The leadership role of each Committee Chair includes:

- Report quarterly to the CCCJB regarding Committee;
- ◆ Increase communication among the Committee, CCCJB, and other agencies related to the Committee topic;
- Coordinate the accomplishment of goals related to the Committee;
- Encourage Committee meeting attendance;
- Promote participation of Committee members at meetings;
- ♦ Encourage dedication of agency resources by Committee members;
- Assign goals, strategies, and objectives to individual Committee members; and
- Monitor accomplishment status of Committee members.

CCCJB Criminal Justice Service Area

This Action Plan focuses on maximizing effects of the limited resources to the CCCJB localities. The data retrieved from the 2010 U.S. Census, the combined areas has an estimated population of 184,376 with a majority residing in the Counties of James City and York. The estimated demographic breakdown of the localities is as follows: Anglo-78%; Black- 13.9%; Hispanic- 4.1%; Other- 4%. There is a median household income range estimated from \$46,337 - \$84,315. According to the data, the estimated statistics for the below poverty measurements are from 4% to 10% within the localities.¹

This plan also considers certain criminal justice issues that affect all areas represented by the board. These issues are best discussed in this document as the four focused goals with specific strategic objectives. These goals are experienced universally throughout the region; historically, these issues have been addressed on the locality level. In order to provide as much focus and delineation as possible, the board streamlined the goals which are indicative of the public safety and identified service gap priorities as determined by board members from each of the six localities represented and community stakeholders. Once each goal was identified and accepted a committee was formed consisting of both board members and non board members known specifically as stakeholders. All of the committee members put much time and effort into the task of defining feasible, straightforward strategies and objectives that are most likely to ensure success in achieving said goals.

Collaborative efforts among the CCCJB, community agencies, and localities will stay focused on effective strategies with providing consumers, clients, employees, and the community with programs and services that fulfill their needs. The CCCJB along with all localities' service oriented agencies have a strong commitment to our communities to enhance public safety by implementing strategies and practices aimed at reducing recidivism and criminal activity while increasing community awareness, education and safety. Thus programs that are positively contributing to our communities along with new programs that will help further increase the community success must be continued or implemented in order to provide area residents with an acceptable level of crime reduction.

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¹ United States Census Bureau: 2010 Census

2010/2015 Accomplishments Overview

- Opened the Crisis Intervention Therapeutic Assessment Center
- Produced and distributed public safety announcements to discourage youth from engaging in delinquency
- Provided Community Informational Forums and taught public school students about dangers of synthetic drugs
- Establish collaboration between CCC and regional law enforcement agencies to exchange information on active probationers
 - Provided <u>local</u> training for officers, deputies, and dispatchers in C.I.T.—trained trainers in C.I.T.
 - Gang Trainings
 - Therapeutic Graduate Outcome Study
 - Community Heroin Forums
 - Legislative Lunch and Learns
 - Legislative Events with agency partnerships
 - Public Awareness/Community Service/Business Collaborations
 - Evidence-based Practices
- Mental Health and Substance Abuse for First Responders Training
 - Cross-Systems Mapping/Sequential Intercept

Charles City County - James City County - New Kent County - Poquoson - Williamsburg - York County

<u>Public Awareness/Community Services</u>: The CCCJB Planner continues to support student interns and volunteers, who provide support services for the CCCJB and agencies/localities affiliated with the CCCJB (such as Colonial Community Corrections). The interns' duties involve various projects and may consist of probation work, counseling, on-site program management, data entry, research, and event planning. Their contributions help expedite the completion of projects, and alleviate some staff workloads. Interns become familiar with and tangentially assist other criminal justice agencies and community partners. From 2010 through early 2012, CCCJB interns provided 285.25 hours of unpaid labor. Because "volunteer" time is valued at \$16.54 per hour, this represents a \$4,718.04 cost savings to the agencies and CCCJB localities. It is notable that in 2014, a former CCC Intern was hired to work full time as a CCC Probation Officer and her experience and education as an intern was invaluable in speeding her transition to the new position. The CCCJB website is being updated regularly so that member agencies and their constituent citizenry may conveniently track our efforts and progress from the comfort of their computers.

Evidence-based Practices: Currently the CCCJB localities criminal justice agencies, and Colonial Community Corrections and District 34 State Probation and Parole are entering into their fourth year as a pilot site for this initiative. Evidence-based Practice (EBP) is the application of science into operational practice for services and programs for offenders. The goal is to use practices that have been empirically tested and have been shown to reduce recidivism among offenders. Based on numerous studies and meta-analysis (data interpretation with assessment of risks resulting in qualitative decisions) of offender rehabilitation programs, researchers have outlined a set of principles to guide the implementation of EBP. Our EBP implies that there is a definable outcome that is measurable and defined according to practical realities such as recidivism, victim satisfaction, and services provided. We continue to be a leading pilot site for EBP, as we improving supervision effectiveness, enhance the safety of our communities, reduce victimization, improve collaboration, emphasize staff and organizational development, improve recidivism outcomes, and target funds toward interventions that bring the greatest result. This practice is truly the reengineering of probation; we work with the offender to achieve greater public safety by using contact as a vehicle for motivating offenders in the direction of changing their behavior.

<u>Sequential Intercept Model:</u> In May 2008, hundreds of stakeholders from localities across the Commonwealth gathered at the Governor's Conference for Mental Health and Criminal Justice Transformation to acquire knowledge, skills, and resources needed to develop and implement community-based approaches to jail diversion and to prevent unnecessary involvement of persons with mental illness in the criminal justice

system. Our CCCJB localities were one of 10 statewide, chosen to participate in the Cross-Systems Mapping workshop held May 18-19, 2009. The workshops enhanced practices and facilitated organizational change utilizing innovative and dynamic tools to map systems, identify gaps in service, and clarify community resources. The Action Plan/Map (with five priorities) developed at the workshop is driving our localities in developing and implementing plans for community change through cross-system collaboration. Additionally, the CCCJB, Law Enforcement Agencies and Colonial Behavioral Health collaboratively are working with the Department of Criminal Justice Services regarding a Crisis Intervention Team (CIT) program. In May 2012, local Sequential Intercept Model stakeholders attended a Cross Systems Mapping follow-up training event with representatives of the first 19 communities that held Cross Systems Mapping workshops in 2009 and 2010. The goal of this training was to provide participants with new information and resources that stakeholder representatives could take back to their communities and which were designed to further facilitate improvements to local criminal justice and behavioral health systems.

Crisis Intervention Teams (CIT): Colonial Behavioral Health received CIT Grants through the Department of Criminal Justice Services and the coordinator has facilitated training for law enforcement personnel in the Colonial Region. Officers and deputies, representing each of our partner organizations, have received the 40-hour CIT Training. Several local officers and deputies have become CIT-certified trainers. This has allowed Colonial CIT to conduct local trainings for local officers thereby saving our partner agencies the costs of travel, lodging and per diem. Additionally, an 8-hour training of emergency (9-1-1) dispatchers has been completed with additional such trainings planned. On Sept. 15, 2014, the Crisis Intervention Therapeutic Assessment Center (CITAC) opened in the Riverside Williamsburg Doctors' Hospital and operates from 4:00 p.m. until midnight every day of the year. This Center allows local officers/deputies to "drop-off" patients and return to duty under normal circumstances. It further allows patients to be safely detained in a hospital environment while they are pre-screened and until decisions are made about their immediate future. The officer/deputy may be recalled to handle transportation duties but is back on regular duty until that time.

Criminal Justice Action Plan

Resulting from the 2009 CCCJB Retreat and continued needs of our localities, our focus is on four key areas with assigned committees as follows:

- A. Juvenile Justice Committee- Mike Scheitle, Chair
- B. Re-Entry Committee-Virginia Pauls Chair
- C. Special Projects Committee-David Coe, Chair
- D. Finance Committee-____, Chair

Goals, Strategies and Objectives-FY 2016–2018

The following pages contain, in table form, an outline of the defined goals, strategies, and objectives as adopted by the CCCJB

<u>Goal 1</u>: Improve services and outcomes for those served by the Juvenile Justice System. <u>Assigned to: Juvenile Justice Committee</u>

Strategy 1.A: Maintain communication with juvenile justice system providers by encouraging meeting attendance and sharing of information.

Objectives for Strategy 1.A	Responsible Parties	Proposed Date of Completion	Measurement	Status/Date
1.A.1 Educate, inform, and invite community service agencies, youth organizations, CCCJB agencies	Juvenile Justice Committee members CJ Planner	Ongoing	Meetings held with meeting notes distributed in timely fashion with follow up of initiatives forwarding information to JJC members on training and current important events	*4/3/2015 Synthetic Drugs Presentation provided to ~250 Lafayette H.S. Health and P.E. students, 2/24/2015 to 325 Jamestown H.S. H/P.E. students, *3/2/2015 abbreviated synthetic drugs presentation provided to about 100 J.H.S. staff members *10/13-11/19/2014 Six synthetic drugs public presentations provided to just over 500 attendees including 66 Virginia School Nurses and 300 Warhill High School Health and P.E. students *Produced Public Safety Announcements aimed at youth to discourage delinquency * 2012 "Bath Salts" and synthetic drugs 3 community forums *Winter 2010 Community Gang Forums *4/2010 CCCPS Gang Presentation *4/2010 NKCPS Drug Presentation with collaborative partnerships *5/2010 Restorative Justice Webinars
1.A.2 Build and maintain collaborative relationships with area agencies	Juvenile Justice Committee members CJ Planner	Ongoing	Juvenile Justice Committee membership list; CCCJB meeting notes	Ongoing

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Strategy 1.B: Provide a forum for local agencies to exchange ideas and information to provide improved services to children and families within the criminal justice and human services system.

Objectives for Strategy 1.B	Responsible Parties	Proposed Date of Completion	Measurement	Status/Date
1.B.1 Identify agencies/programs seeking support	Juvenile Justice committee chair, members CJ Planner	Ongoing	List of agencies linked on CCCJB website conducted survey of JJC stakeholders to determine direction of efforts moving forward.	Ongoing 9/2014 survey of JJ stakeholders to determine direction of Committee
1.B.2 Research and identify new community initiatives	Juvenile Justice committee chair, members CJ Planner	Ongoing	Meeting/program presenters, grant applications, new innovative program opportunities, and meeting notes	Ongoing 12/2014 expanded synthetic drug presentations to public school students at one school, then 2/2015 to the other W-JCC high schools and efforts continue to present in York and Poquoson, New Kent, and Charles City

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Strategy 1.C: Encourage training opportunities for CCCJB localities regarding substance abuse in our communities.

Objectives for Strategy 1.C	Responsible Parties	Proposed Date of Completion	Measurement	Status/Date
1.C.1 Provide support for community based gang forums in collaboration with Colonial Anti-Gang Network Group and schools	JJC, CAGN (Colonial Anti- Gang Network)	4/2012	Assistance with community based gang forums/events	4/2012 Ongoing-CJ Planner continues to attend all CAGN meetings and assist with information exchange
1.C.2 Provide presentations to community groups regarding the explosive threat of methamphetamine labs, and the dangers of abuse of spice, and "bath salts"	JJC, local police/deputy sheriffs, local fire and EMS, drug treatment personnel	Apr. 3, 2015, Feb. 24, 2015, Nov. 7, 12, 19, and 24, 2014, October 13, 2014 December 10,2012	Presentation attendance and feedback Attendee evaluations for each forum All W-JCC High School Health/P.E. students, late 2014 thru early 2015, six additional public presentations provided in 2014	Ongoing Poquoson-5/12/2015, Lafayette-4-2015, Jamestown-2/2015, Warhill-12/2014 & 5/5/2015, Oct. and Nov. 2014, six public presentations W-JCC forum 10/17/12, preview for Chas. City Youth Prevention Coalition held 11/9/12, York-Poquoson held 12/3/12, and NK-CC held 12/10/12

<u>Goal 2</u>: Improve Re-Entry services and outcomes for those served by the adult criminal justice system

Assigned to: Re-Entry Committee

Strategy 2.A: Locate and facilitate **Housing** opportunities for those re-entering our communities.

Objectives for Strategy 2.A	Responsible Parties	Proposed Date of Completion	Measurement	Status/Date
2.A.1 Represent the CCCJB at Housing Subcommittee meetings	CJ Planner Housing Subcommittee members	2012	Attendance and participation meeting notes	2012-Housing Subcommittee disbanded. Housing advocates attend Colonial Re- Entry Council to provide input
2.A.2 Assist with finding programs to expand community education and services for Housing of exoffenders	Local Re-Entry Council, CJ Planner	Ongoing 2012-United Way Guest Houses opened	Meeting notes Winter shelter program (pilot 2012-13) in Historic Triangle churches United Way Guest Houses opened in 2012	2012-United Way Guest Houses opened, 2013-expanded to 3 houses Ongoing
2.A.3 Link Re-Entering ex- offenders with Housing assistance	Re-Entry Coordinator, Local Re-Entry Council, CJP	Ongoing 2012-United Way Guest Houses opened	Increased resources w/filled gaps of service, free information flow between entities Guest House initiative with United Way and Sister Agnes	United Way Re-Entry Guest House-2012 one house (increasing to 3) serving 12 and 3 supervisors Ongoing

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Strategy 2.B: Assist with employment opportunities for ex-offenders re-entering our communities

Objectives for Strategy 2.B	Responsible Parties	Proposed Date of Completion	Measurement	Status/Date
2.B.1 Maintain active and open communication between all who are working toward employment for re-entering citizens	V.E.C., Local Re- Entry Council, Re- Entry Coordinator, WWTT, CJP	Ongoing	Meeting notes, Google Job Assist calendar VPRJ One-Stop (SNAP) DMV Connect collaboration	Ongoing VPRJ One-Stop (SNAP) opened in 2013 and expanded to include VA ID cards thru DMV Connect in 2014
2.B.2 Link ex-offender-friendly employers with clients in need of employment	Step-Up, WWTT Local Re-Entry Council, Re-Entry Coordinator, CJP	Ongoing	Reports from stakeholders and clients	Ongoing

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Strategy 2.C: Assist with and streamline Community Wrap-Around Services for those re-entering our communities.

Objectives for Strategy 2.C	Responsible Parties	Proposed Date of Completion	Measurement	Status/Date
2.C.1. Facilitate active and open communication between all members	CJ Planner Wrap-Around Subcommittee Members Local Re-Entry Council	Ongoing	Meeting notes, SA and Mental Health service gaps filled and successful re-entry	Wrap-Around subcommittee disbanded in 2011, efforts handled thru Colonial Re-Entry Council
2.C.2 Assist w/ ed. & increasing of Wrap-Around services. & relationship building between community resources and those served.	Local Re-Entry Council, Re-Entry Coordinator, CJP	Ongoing	Reports back from stakeholders and clients	Ongoing
2.C.3 Provide training/ material regarding programs for inmates' transition to CCC, Dist.34.	Re-Entry Coordinator CJP Local Re-Entry Council	Ongoing	Research opportunities/programs to fulfill inmates needs	Ongoing Conduct orientations every other month for inmates introducing them to the services of Step-Up—Job Preparation class and Williamsburg Walks The Talk mentorship

Goal 3: Reduce the number of persons with mental Illness who are incarcerated.

Assigned to: Special Projects Committee (Mental Health)/Cross Systems Mapping Stakeholders

Strategy 3.A: Increase housing opportunities for persons with mental illnesses.

Objectives for Strategy 3.A	Responsible Parties	Proposed Date of Completion	Measurement	Status Date
3.A.1 Find existing housing	Re-Entry Coordinator, Local Re-Entry Council, CJP	Ongoing	Reports back from stakeholders and clients Re- Entry Guest Houses and COFM Winter Shelter Program collaborations and expansions	Ongoing Guest Houses in 2012, COFM Shelter 2013
3.A.2 Develop housing initiatives	Re-Entry Coordinator, Local Re-Entry Council, NAMI CJ Planner	Ongoing	Reports back from stakeholders and clients Re- Entry Guest Houses and COFM Winter Shelter Program collaborations and expansions	Ongoing Guest Houses in 2012, COFM Shelter 2013
3.A 3 Identify and maximize housing opportunities	CCC, Dist. 34, Re-Entry Coordinator and Council, NAMI, CJP	Ongoing	Reports back from stakeholders and clients	Ongoing
3.A 4 Affordable housing	Committee members Homelessness task force initiative	Ongoing	Reports back from stakeholders and clients	Ongoing

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Strategy 3.B: Encourage Public Private Partnerships throughout CCCJB localities to support services for persons with mental illnesses.

Objectives for Strategy 3.B	Responsible Parties	Proposed Date of Completion	Measurement	Status Date
3.B.1 Develop comprehensive resource list	CJP & United Way- Community Resource Center	10/2011	Gather information; assemble/distribute information in cost effective manner	United Way resources linked to CCCJB website with additional individual agency linkages. 10/2011
3.B.2 Identify Gaps	CBH, Re-Entry Coordinator, Local Re-Entry Council, CJP	Ongoing	Regular meetings Reports back from stakeholders and clients	Ongoing
3.B 3 Ongoing communication with existing partners & explore options with other potential partners	CCCJB, CBH, and other stakeholders	Ongoing	Evaluation of resources and regular meetings Reports back from stakeholders and clients, Re-Entry Guest Houses and COFM Winter Shelter Program collaborations and expansions	Ongoing Guest Houses in 2012, COFM Shelter 2013

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Strategy 3.C: Increase Comprehensive Case Management Services

Objectives for Strategy 3.C	Responsible Parties	Proposed Date of	Measurement	Status Date
		Completion		
3.C.1 Target group identified as inmates preparing for and being released from VPRJ along with Law Enforcement regarding CIT	CSB, SA lead-Susan Bruno, CJP-CCCJB, VPRJ, Law Enforcement Re-Entry Coordinator	Ongoing	Communication and information sharing with police, jail staff, criminal justice and mental health agencies and Sentara Medical Center Re-Entry Coordinator makes referrals to CBH for patients soon to be released — appointment is set <i>before</i> release (2/2015).	Ongoing
3.C.2 Fill gaps in needed services	CCCJB/CBH CITAC	Ongoing	Research grants; approach general assembly, and local gov't, 9/15/2014 CITAC opened 8-hrs. a day, 365 days a year to provide hospital-based service for those awaiting prescreening, seek to increase hours of service.	Ongoing 9/15/14 CITAC

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<u>Goal 4</u>: Improve funding for the CCCJB member agencies to better serve the criminal justice service population.

Assigned to: Finance Committee

Strategy 4.A: Seek stable, adequate funding for CCCJB staff.

Objectives for Strategy 4.A	Responsible Parties	Proposed Date of Completion	Measurement	Status/Date
4.A.1 Work to ensure Criminal Justice Planner position becomes imbedded in local budgets so funding is continuous.	CCCJB gov't Reps. CJP	Ongoing	Budget acceptance and announcement with all CJP budget submissions made	CJP budget submissions made with work plan
4.A.2 Document in-kind contributions to localities	CCCJB members; CJ Planner	Ongoing	Database and summary statistics	Reported to JCC quarterly
4.A.3 Maintain database and prepare report of inkind donations.	CJ Planner	Ongoing	Database; Annual Report; CCCJB minutes	ongoing

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Strategy 4.B: Act as an advocate for the needs of CCCJB member agencies.

Objectives for Strategy 4.B	Responsible Parties	Proposed Date of Completion	Measurement	Status/Date
4. B.1. Identify specific board/agency need (s)	CCCJB members	Ongoing	NKC Pretrial VPRJ/CCC Pretrial	July '09- Dec '09- NKC Pretrial Research and report submitted Nov. '09-Jan '10- VPRJ/CCC Pretrial Research submitted
4. B.2.Obtain funding to meet agencies' needs	Identified agency CJ Planner CCCJB members	Ongoing	CCCJB minutes Grant proposals written Grant awards received	2013 grant for Re-Entry Coordinator position, Ongoing funding research with grant written *YPSO Gang Module Grant * Best Dreams Achieved Grant *CIT Grant
4.B.3 Create state delegation strategy	Finance Com.	Ongoing	Strategy with plan developed	Ongoing
4.B.4 Propose state delegation strategy	Finance Com.	Ongoing	Successful proposal of strategy	Ongoing
4.B.5 CCCJB non mandated position held by Leg./delegate	Finance Com.	Ongoing	Appointment and acceptance of non state mandated CCCJB position by leg./delegate	Ongoing

Work Plan

Strategy	Planned		Actual		5
	Begin	End	Begin	End	Documentation
Goal 1 Improve services and outcomes for those served by the juvenile justice system.	11/07	Ongoing	11/07	Ongoing	- Website - CCCJB Minutes - CCCJB Written Materials -articles in the paper/journals -public presentations in the community, meetings, schools etcPublic Safety Videos to educate, inform, and shape opinions and educational presentations on synthetic drugs
Goal 2 Improve services and outcomes for those Re-Entering our communities who were served by the adult criminal justice system.	01/08	Ongoing	01/08	Ongoing	- Committee meeting attendance and participation - Website content - CCCJB minutes -Re-Entry Coordinator -United Way Guest Houses -COFM Winter Shelter Program
Goal 3 Improve services and treatment in substance abuse prevention and mental health issues provided to persons involved with CJS.	01/08	Ongoing	01/08	Ongoing	- CCCJB minutes -Community Workshops/forums -linkage for needs to resources -CIT training -CITAC
Goal 4 Improve funding for the CCCJB member agencies to better serve the CJS population.	03/08	Ongoing	03/08	Ongoing	- Lunch & Learns, Legislative packet - Rotary Meetings & community education -EBP - In-kind log database statistics - CCCJB minutes -Cross-systems Mapping/Sequential Intercept Model -CIT